



# Government supervision

*Unique knowledge*

*Unique information*

1. Collecting information

- inspections/audit
- investigation
- monitoring
- applications
- mandatory paperwork (safety cases, SMS's etc.)
- reports

2. Assessment

- contributing to improvement of HS&E (in case of goal setting legislation)
- compliance with legislation (in case of prescriptive legislation)

3. Intervention

*Unique possibilities*

- formal conventional steps (Sparrow's pyramid)
- informal steps focussed on solving the problem (compliance assistance, joint taskforces, conferences etc.)



## INTERVENTION PYRAMID

Withdraw permit

Suspend permit

Criminal penalties

Administrative penalties

Public disclosure

Warning

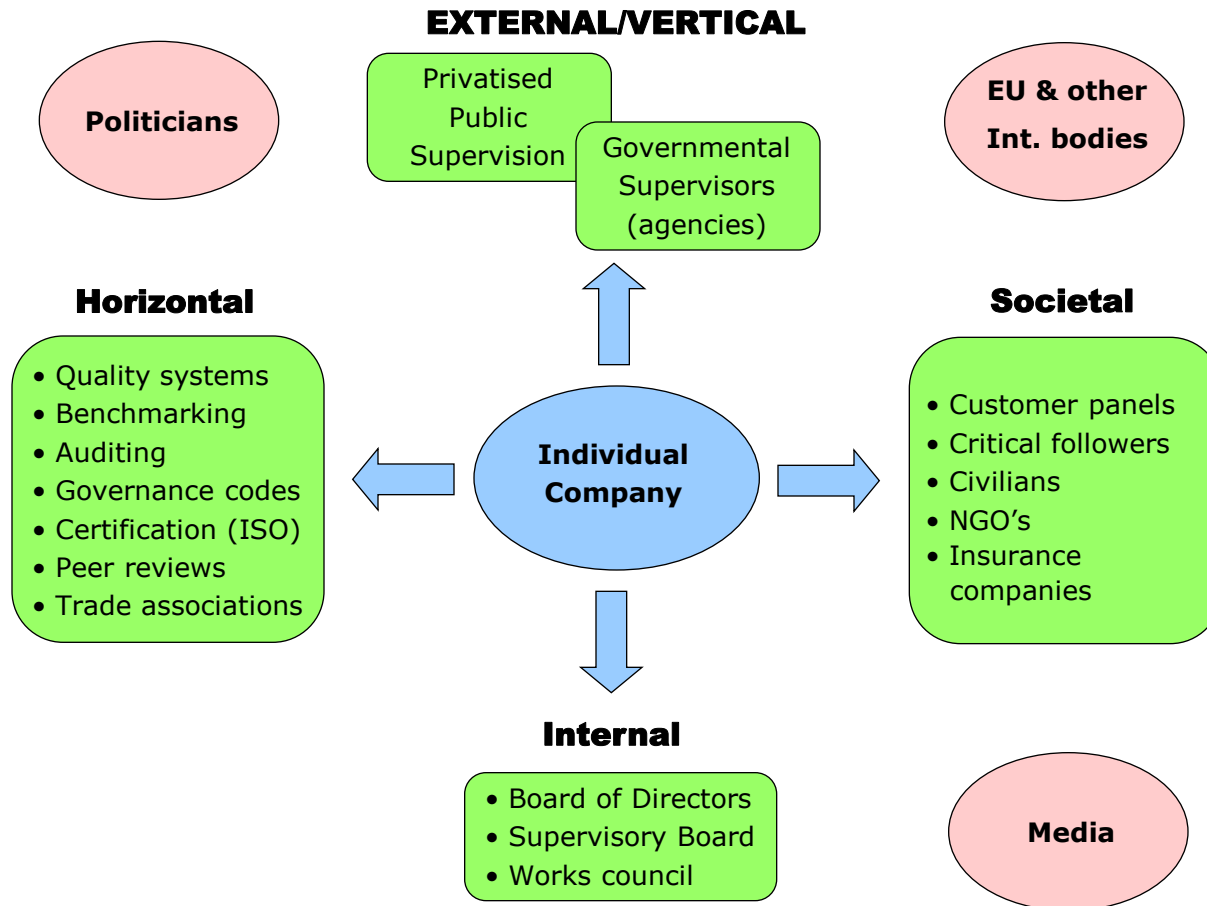
Recommendation

Communication

Sparrow intervention tools



# Companies are exposed to various forms of supervision





# Trends in supervision

## 1. Becoming more international

- cooperation;
- sharing of information;
- creation of international supervisory agencies with first line responsibilities e.g. fisheries, pharmaceuticals, food quality, air transportation, nuclear energy.



# Trends in supervision

## 2. More legislation and more supervision

- increase in horizontal, external and societal supervision;
- increase in government legislation.



# Trends in supervision

## 3. Change in relations

- developments in horizontal and societal supervision require a change in (governmental) external supervision;
- some times competing with each other;
- some times making better use of each other, enforce each other.



# Trends in supervision

## 4. Supervising the supervisor

- more transparency required;
- more focus on measuring effectiveness of supervision.



# Future challenges

- know and your own role
- formulate intended outcome
- show society the benefits of your work
- invest in international cooperation
- invest in professionalism and expertise of own staff
- make optimal use of others; companies, trade organisations, trade unions, etc.