

Regulators Role in Quest for Continuous Improvement of Safety in Offshore Oil and Gas Operations

IRF Session 5 - Panel Discussion

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Background

- **There are no new accidents**
 - Prescriptive regulations arise from experience - culture of compliance
 - Performance based - encourages attention to future risk
- **Use the tools we have today to conform to:**
 - Management systems; and
 - Processes and procedures.
- **Improve clarity & simplicity**
 - Jurisdictions
 - Flawed tools
 - Roles & responsibilities
 - Consequences
- **Performance based with some targeted prescription**
 - Safety Case - design & operations - inherent safety in design
 - Transparency - performance data & lessons learned

Regulators Role - 3 Cs

- **Challenge** - don't accept the status quo
 - Risk management
 - Performance
 - Creativity
- **Communicate** - learning conversations - share experiences
 - Transparency
 - Implications
 - Consequences
 - Companies, HSRs and workforce
- **Culture** - how an organisation behaves when no one is watching
 - Role of the regulator
 - Measure culture
 - Talk about it

To Be Effective Regulators Need - 3 Ps

- **Power**
 - To be heard
 - To take action
 - To make independent decisions
- **People - respected by those they regulate**
 - Knowledge, skills & experience
 - Ethics, code of conduct
 - Supported by managers & Governments
- **Processes - like industry, we need strong processes**
 - Implementation is key
 - Clear criteria for decision making based on risk
 - Continuous improvement